

Master Strategic Execution

EXECUTIVE DEVELOPMENT PROGRAMME IN PROJECT MANAGEMENT

For Senior Professionals

Batch 12



8 Months (156 Hours)

₹ 1,45,000 + GST

Live Online

Campus Immersion

PROJECTS IN A COMPLEX WORLD

In today's volatile, hyper-competitive business landscape, one truth stands clear: every transformation is executed and succeeds through projects. While technologies automate tasks and markets shift, it's the strategic leadership capability that determines whether organisations innovate, scale, or fade.

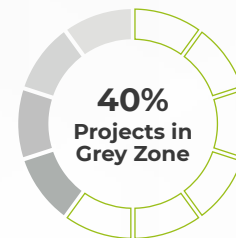
Project Management is no longer just a support function. It is now the primary driver of enterprise strategy, portfolio value, and business agility.

THE GLOBAL REALITY

The Execution Gap



A recent PwC survey shows that 4 in 10 CEOs believe their company will not be viable in a decade if they continue on their current path (Source). Survival depends on executing strategic transformation.



Yet, research from the Project Management Institute (PMI) shows that only 48% of projects are considered fully successful, with a massive 40% landing in a "grey zone" of partial success or missed targets (Source).

Global PM Shortage

PMI reports an annual shortage of 2.3 million project management professionals globally, driving demand for upskilled leaders.

Skills Become Outdated

60% of organizations report that project management skills become outdated within 3-5 years, emphasizing the need for continuous upskilling.

This gap between strategic intent and project execution is now the top boardroom priority.

Where XLRI'S PMSP comes in

Offered by **XLRI Jamshedpur, jointly with XLEAD, the Executive Development Programme in Project Management for Senior Professionals** is an 8-month programme crafted for senior working professionals seeking to lead complex projects and drive organizational growth.

Unlike conventional programmes that focus primarily on technical execution, this programme adopts a strategic, enterprise-wide perspective. Participants will gain the knowledge, tools, and confidence to navigate complex project environments after the completion of this course. 85% of professionals who undergo project management training report higher confidence in executing projects successfully, an outcome this programme is designed to foster through its practical and application-oriented approach.

The curriculum equips participants to manage complex IT and Non-IT projects by building expertise across key dimensions like



Leadership



Operations



Finance



**Stakeholder
Management**



Legal



**Megaproject
Execution**

PROGRAMME AT A GLANCE



Learn from XLRI Faculty & Industry Experts

Gain practical insights from renowned XLRI faculty.



Comprehensive 8-Month PM Programme

156 hours of structured learning designed to build end-to-end project management expertise.



PMP® Exam Preparation

FREE PMP® prep with 36 hours of live training, PMI-approved course material, and 35 PDUs.



XLRI Certification & Executive Alumni Status

Earn a prestigious XLRI certificate and become part of the global Executive Education Alumni network.



Exclusive Campus Immersion

Experience a 2-day immersion at the XLRI Delhi campus with opportunities to network and collaborate with peers.



Hands-On PM Tool Mastery

Develop proficiency in MS Project, JIRA, and MS Excel through simulations, exercises, and case studies. Includes a lifetime MS Project license.

PROGRAMME CURRICULUM

Module 1: Foundational Concepts & Applications of Project Management

- What the program is all about
- Unique Challenges in the Project Management Environment
- Stakeholder Analysis & Management
- Developing a Project Charter
- Tools and Steps in Project Planning
- Introduction to Project Management Frameworks (PMBok, Agile, etc.)
- Project Management Techniques – CPM, PERT, Critical Chain Project Management
- Project Scope Assessment & Work Breakdown Structures
- Project Management Simulation Exercise – Scope, Resources, and Scheduling

Module 2: Project Modelling and Management with Applications in MS-Project

- An Introduction to MS-Project
- Interpreting the Output of an MS-Project Report
- Technical Scheduling & Resource Scheduling
- Resource Levelling Tracking and Monitoring Project Progress

Module 3: Financial Decision Making in Projects

- Application of Financial Techniques for Project Evaluation (NPV, IRR, Payback Period, etc.)
- Project Cost Estimation
- Project Budget Management and Cost Control
- Scenario Planning and Scenario Management in Projects
- Earned Value Analysis & Management
- Value Engineering & Cost Rationalization in Projects
- Project Recovery & Financial Turnaround

Module 4: Managing Vendors, Procurement, and Contracts

- Business Law Concepts for the Indian Project Management Scenario
- Understanding key provisions in project contracts
- Project Procurement Strategy & Managing Project Vendors
- An overview of forensic schedule analysis for delayed projects

Module 5: Managing IT Projects

- Software Development Lifecycle & IT Project Management
- Managing Scope and Deliverables in IT Projects
- Resource Management in IT Projects
- IT Project Management Methodologies
- The Agile Approach to IT Project Management
- Project Cost Estimation in IT Projects
- Making Technology Choices
- The IT Project Ecosystem – Managing Vendors, Partners, and Outsourcing

Module 6: Managing People in Projects

- Manpower Planning & Staffing in Projects
- Managing Project Teams
- Managing Change in Projects
- Industrial Relations & Labor Laws for Project Teams
- Evaluating Project Team Performance

Module 7: Risk Assessment & Management Workshop

- Project Risk Assessment Framework
- Identification of Project Risk Factors
- Project Success Factors & Project Risk
- Risk Impact Analysis and Risk Prioritization
- Developing Risk Response Strategies & Risk Management Plan
- Risk Governance & Monitoring
- The Project Risk Register

Module 8: Program & Project Portfolio Management

- Developing and Managing PMO Charters
- Mapping Business Strategy with Project Portfolio Management
- Project Portfolio Performance & Governance
- Managing Program Risks & Benefits
- Program Lifecycle Management & Governance

Module 9: Managing Megaprojects

- Stages of Megaproject Management
- Stakeholder Analysis & Management in Megaprojects
- Systems Thinking, Complexity and Megaproject Design
- Special Issues in Managing Megaproject Implementation & Delivery
- Governance of Megaprojects

The Ultimate Value-Added PMP® Exam Preparation Package by TimesPro

Here's What You Get:

- Includes 36 hours Live Virtual Training for PMP Exam Preparation.
- Access to PMI Certified PMP Exam Prep Course Material, Earn 35 PDUs.

TYPICAL 35-PDU PMP CURRICULUM MODULES

An authorized, comprehensive 35-hour course usually contains the following modules:

Module 1: Introduction & Project Foundation

- PMP Exam Overview and Structure
- Project Management Framework (PMBOK Guide 7th Edition)
- Project Manager Role and Competencies

Module 2: Project Life Cycle and Organization

- Project Life Cycles (Predictive, Adaptive/Agile, Hybrid)
- Organizational Structures and Influences

Module 3: Project Management Processes

- Project Integration Management (Charter, Plan, Change Control)
- Project Scope Management (Requirements, WBS)
- Project Schedule Management (Networking, Critical Path)
- Project Cost Management (Budgeting, Earned Value Management)
- Project Quality Management

Module 4: People and Team Leadership

- Building and Leading a Team
- Managing Conflict and Supporting Team Performance
- Empowering Team Members and Training
- Virtual Team Management and Emotional Intelligence

Module 5: Process Management

- Executing Projects with Urgency and Focus
- Managing Risks and Issues
- Managing Stakeholder Engagement
- Procurement Management
- Scope, Schedule, and Cost Control Techniques

Module 6: Business Environment

- Compliance and Legal Requirements
- Delivering Organizational Value and Benefits
- Supporting Organizational Change

Module 7: Agile/Hybrid Methodologies

- Scrum Framework (Roles, Artifacts, Events)
- Kanban and XP (Extreme Programming)
- Agile Estimation and Planning

Module 8: Closing and Final Review

The coveted Certificate Programme in GenAI for Managers

Exclusive FREE access with this programme

Designed to empower leaders with actionable insights and strategies to drive innovation across industries, this course consists of:



In-depth, advanced curriculum



Real-life use cases of GenAI



Syllabus that is relevant to nine various industries



12 hours of learning content

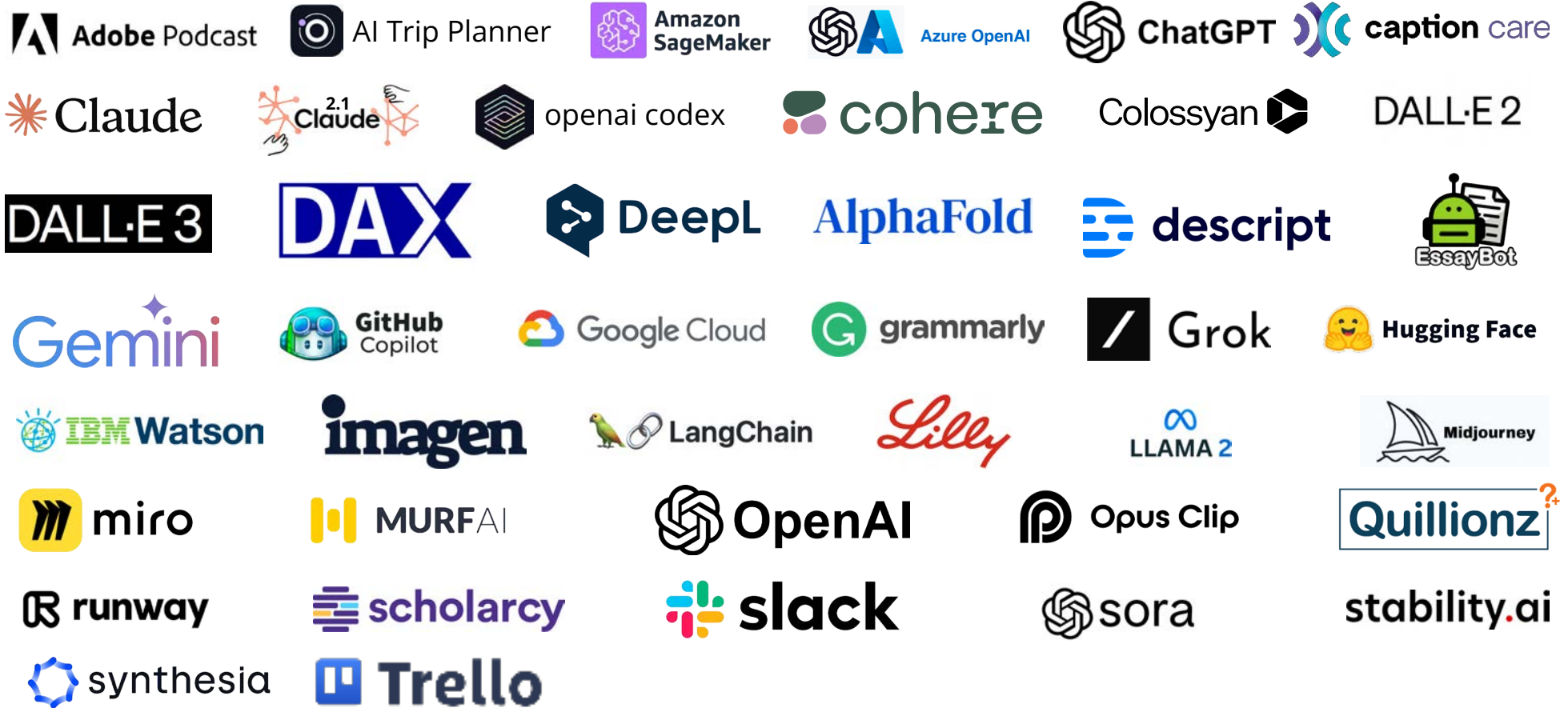


Sessions by industry experts and TimesPro faculty

Introduction to AI and Generative AI	Understanding Generative AI
Large Language Models (LLMs)	Generative AI Tools and Technologies
Applications and Use Cases of Generative AI	Industry-specific Applications of Generative AI
Challenges and Future of Generative AI	Implementing Generative AI in Business

Disclaimer: The Certificate Programme in GenAI for Managers is offered by TimesPro. XLRI is not responsible for the same. Certificate for the same will be issued by TimesPro upon successful completion of XLRI's Executive Development Programme in Project Management for Senior Professionals.

Tool Kit



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EXPERIENCE THE XLRI CAMPUS

As a key part of your executive development journey, we invite you to participate in an exclusive two-day campus immersion at XLRI Delhi. This on-campus experience is designed to solidify your learning, foster deep connections with your cohort, and let you experience the prestigious XLRI environment firsthand.



**Deepen Your
Learning**



**Forge Senior-Level
Connections**



**Live the
XLRI Legacy**

Your Learning Journey At A Glance



Pedagogy

Live online lectures, case discussions, simulations, Workshops, Tools

* The pedagogy includes sessions by XLRI faculty, industry collaborators, and hands-on exposure to project simulations and tools.



Attendance Criteria

Participants must meet the "requisite attendance criteria" to be eligible for the Certificate of Completion or Participation.



Selection Process

The selection is based on an evaluation of your education and work experience profile.



Class Schedule

Sunday 9:00 AM to 12:00 PM (IST)

Who Is This Programme For?



This programme is designed to be industry-agnostic and is ideal for senior professionals, managers, and leaders associated with project or program management.

Eligibility Criteria



Educational Qualification

For Indian Participants: A Graduate (10+2+3) or Diploma Holder (10+2+3) in any discipline from a recognized University (UGC/AICTE/DEC/AIU/State Government).

For International Participants: A graduation or equivalent degree from a recognized University or Institution in their country.



Work Experience

Minimum of **1 year** of work experience required.

Engineer Your Strategic Leap

This programme is built to facilitate a critical career shift: moving from successful project execution to strategic business leadership. It provides the skills to manage not just projects, but value.

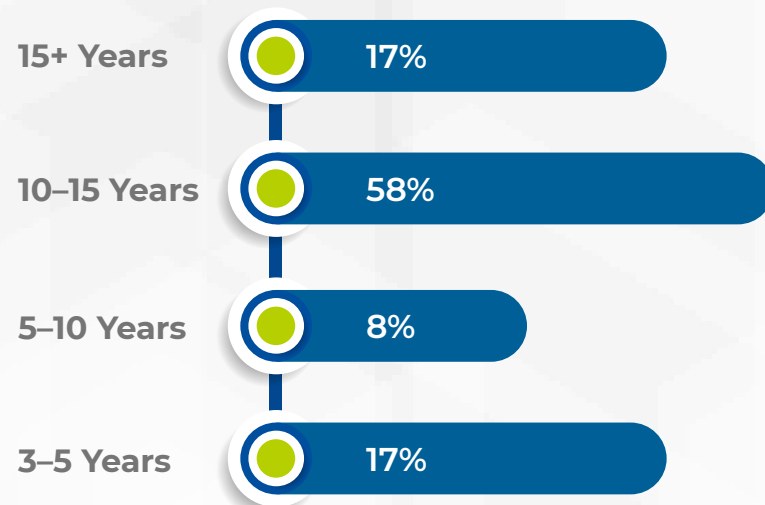
Typical Roles	Target Roles After The Programme
Project Manager	Programme Manager
Senior Project Engineer	PMO Manager
Project Team Leader	Head of Projects
Operation Head	Director
Manager (IT/Non-IT Projects)	CxO



A Diverse Network of Our Past Participants

Join a cohort of experienced professionals from leading organisations.

Work Experience



Top Companies



Top Job Profiles

- Managers & Senior Managers
- Programme Managers
- Lead Engineers
- Directors & Business Heads
- PMO Professionals

Top Industries



Meet Your Programme Directors



Prof. Rajiv Misra

Production, Operations & Decision Sciences

Holding an M.S. in Industrial Engineering from the State University of New York, Buffalo, and a B.E. from IIT Roorkee, Prof. Misra brings over 25 years of academic and consulting experience. He specializes in Project Management and Operations Strategy, and has conducted executive programs for leading organizations like Tata Steel, Hero MotoCorp, and ITC, in addition to consulting for Tata Quality Management Services.



Dr. Rajeev Sharma

Information Systems

A Fellow (Ph.D.) from IIM, Bangalore, Dr. Sharma has over 20 years of academic and research experience in Information Systems and Digital Transformation. His expertise covers IT Strategy, E-Business Models, and Cloud Computing. He is a member of the Association of Information Systems (AIS) and Association of Computing Machinery (ACM) and has presented research at global conferences in the USA, Greece, and India.



Dr. Santoshkumar Sangem

Finance

Holding an M.S. in Industrial Engineering from the State University of New York, Buffalo, and a B.E. from IIT Roorkee, Prof. Misra brings over 25 years of academic and consulting experience. He specializes in Project Management and Operations Strategy, and has conducted executive programs for leading organizations like Tata Steel, Hero MotoCorp, and ITC, in addition to consulting for Tata Quality Management Services.

Earn Your XLRI Credentials



Upon successful completion of the programme, you will be awarded a Certificate of Completion in Project Management by XLRI Jamshedpur.

To be eligible for the Certificate of Completion, participants must:

- › Successfully complete all periodic evaluations, which may be in the form of quizzes, assignments, projects, or case studies.
- › Pass the final online assessment at the end of the program.
- › Meet the requisite attendance criteria.
- › Participants who meet the attendance criteria but are unable to clear the evaluation criteria will be awarded a Certificate of Participation.

JOIN THE XLRI ALUMNI NETWORK

XLRI Executive Education Alumni Status

Upon successful completion of the programme, you will be eligible for the prestigious **Executive Alumni membership of XLRI present globally.**

This unlocks lifelong benefits and connections, including:

- Online login access to the Alumni portal and a virtual ID card.
- Access to Alumni Newsletters and Magazines.
- Invitations to special online lectures, talks, and seminars organised by the institute.
- A discount on program fees for subsequent programs.
- Executive Education Alumni Status Fees Rs. 20,000+Taxes (Optional)

Please note: To receive the alumni status, participants must apply separately to XLRI along with the necessary fee after successfully completing the programme

Programme Fee and Important Timelines

Total Programme Fee: ₹1,45,000 + GST

Instalment	Due Date	Amount (INR)*
Registration Fee	At the time of Registration	₹13,000
Instalment 1	Within 3 days post selection	₹45,000 + GST
Instalment 2	06 th December 2026	₹45,000 + GST
Instalment 3	06 th February 2027	₹45,000 + GST

***Taxes will be added as applicable. The registration fee includes a ₹3,000 application fee and ₹10,000 registration fee.**

- Application Closure Date: [Refer to website](#)
- Programme Start Date: **25th October 2026**
- Programme End Date: **July 2027**

Apply Now



ABOUT THE INSTITUTE

One of the oldest management institutes in India, XLRI (Xavier Labour Relations Institute) was founded in 1949 by Fr Quinn Enright, S.J. in the 'Steel City' of Jamshedpur. Over the last six decades, XLRI business college, Jamshedpur has grown into a top-ranking business management school of international repute with a wide portfolio of management programmes and research publications. XLRI alumni are spread around the globe and have demonstrated responsible business leadership in their organisations. Ranked among the top management institutes of the country, XLRI boasts of a 100% placement record. XLRI Jamshedpur is an AACSB and AMBA accredited B-school and has also earned accreditation from the National Board of Accreditation (NBA).



THE XLRI ADVANTAGE: A LEGACY OF EXCELLENCE



NIRF 2025

Ranked #10 in India. The only private B-school in the NIRF Top 10.



QS RANKINGS 2025 (MMS)

Ranked 6th in India and 15th in Asia.



OUTLOOK INDIA 2022

Ranked the #1 Private MBA Institute.



ACADEMIC LEADERSHIP

95% of faculty hold doctoral degrees, ensuring cutting-edge teaching and research.



FT GLOBAL MBA 2025

FT ranking is 83rd in 2025.



GLOBAL ACCREDITATIONS





Established in 2013, TimesPro is a leading Higher EdTech platform dedicated to advancing the career prospects of driven learners by equipping them with essential skills for success in a competitive environment. TimesPro's programmes are thoughtfully designed to align with rapidly evolving industry demands and integrate cutting-edge technology, making them both accessible and affordable. In partnership with top-tier institutions like the IIMs and IITs, TimesPro delivers executive education initiatives. TimesPro offers a wide range of educational programmes across various industries and age groups, including certificate, diploma, and degree programmes primarily in management and technology. These programs are a blend of esteemed academic content and real-world industry expertise, which significantly enhance the career trajectories of participants. Additionally, TimesPro collaborates with leading organizations across multiple sectors in India to provide upskilling and reskilling solutions, thus boosting employability and building a robust workforce. As an initiative of The Times Group, TimesPro is committed to redefining higher education through innovative use of technology, setting new standards in the educational landscape.

**Opus Park, 5th and 6th floor, Opp. SEEPZ Main Gate,
Plot No. F-21, MIDC Central Rd, SEEPZ, Andheri East,
Mumbai, Maharashtra 400093**